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[JARDINE MATHESON HOLDINGS LD](#)

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Jardine Matheson Hldgs Ltd
10 December 2025

JARDINE MATHESON HOLDINGS LIMITED

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (1)

- 1 Details of the person discharging managerial responsibilities / person closely associated**
 - a) Name: Lincoln PAN
- 2 Reason for the notification**
 - a) Position/Status: Director
 - b) Initial notification/Amendment: Initial Notification
- 3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor**
 - a) Name: Jardine Matheson Holdings Limited
 - b) LEI: 2138009KENVUNWOLPK41
- 4 Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted**
 - a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001
 - b) Nature of the transaction:

Acquisition of 14,800 ordinary shares

- | | | | |
|----|-------------------------|----------|-----------|
| c) | Price(s) and Volume(s): | Price(s) | Volume(s) |
| | | US\$68.3 | 14,800 |
- d) Aggregated price: US\$1,010,840
 Aggregated volume: 14,800
- e) Date of the transaction: 9 December 2025
- f) Place of the transaction: Singapore Exchange (XSES)

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (2)

1 Details of the person discharging managerial responsibilities / person closely associated

- a) Name: Ho Yin CHAN (Elton)

2 Reason for the notification

- a) Position/Status: Chief Executive of Jardine Pacific
- b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

- a) Name: Jardine Matheson Holdings Limited
- b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted

- a) Description of the financial instrument: Ordinary shares of US cents 25 each
 Identification code: BMG507361001

- b) Nature of the transaction:

Acquisition of 5,800 ordinary shares

- | | | | |
|----|-------------------------|-----------|-----------|
| c) | Price(s) and Volume(s): | Price(s) | Volume(s) |
| | | US\$69.16 | 5,800 |
- d) Aggregated price: US\$401,128
 Aggregated volume: 5,800
- e) Date of the transaction: 8 December 2025
- f) Place of the transaction: Singapore Exchange (XSES)

Jonathan Lloyd, Jardine Matheson Limited
For and on behalf of Jardine Matheson Holdings Limited

10 December 2025

www.jardines.com

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